

PRODUCTIVITY AND GROWTH: PAST AND FUTURE TRENDS

9 November 2022

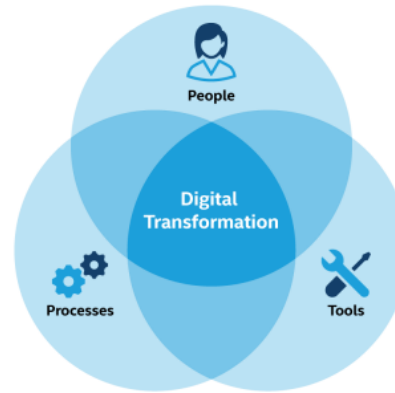
AGENDA



**Recent trends in
growth and
productivity**



**Why has
growth slowed
down?**



**The role of
ICT and digital
transformation**



**Projections of
economic
growth**



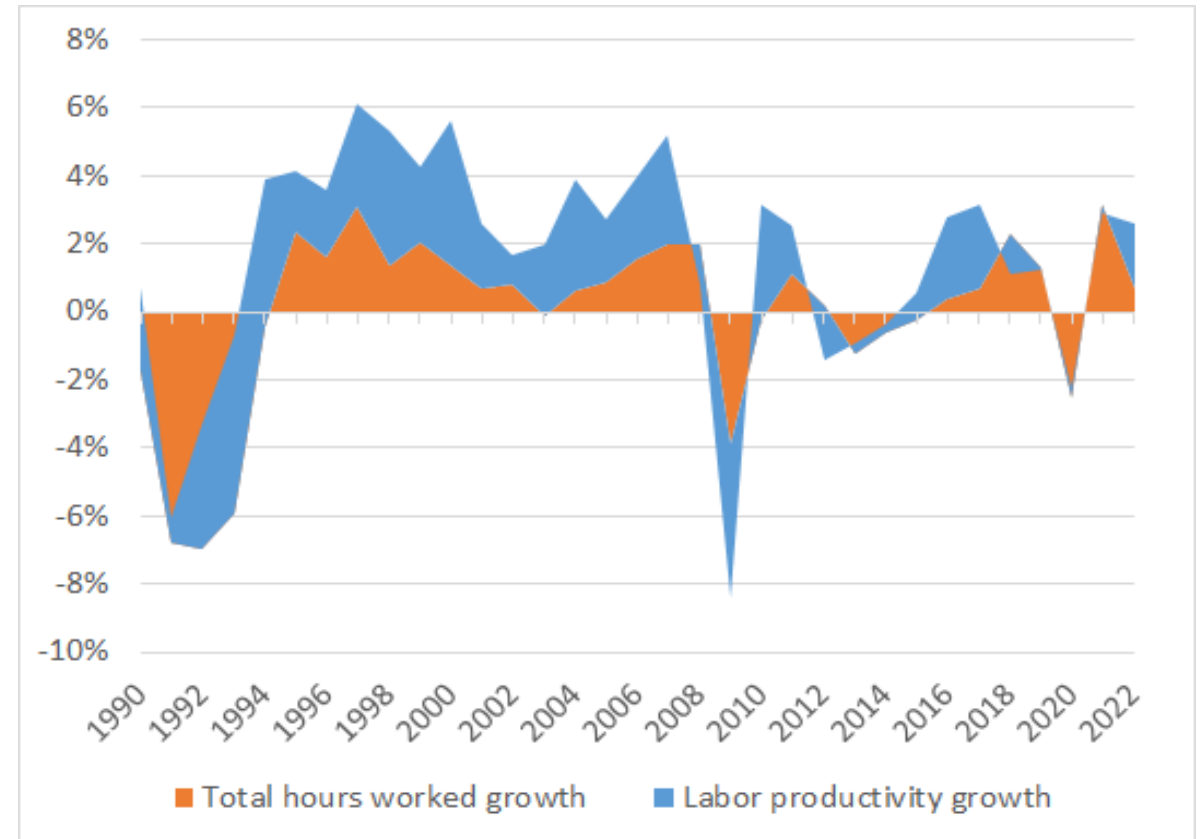
**Towards an
intangible and
sustainable
economy**

THE ECONOMY HAS BECOME “PRODUCTIVITY-POOR”

Euro Area has become more labour intensive and productivity poor ...

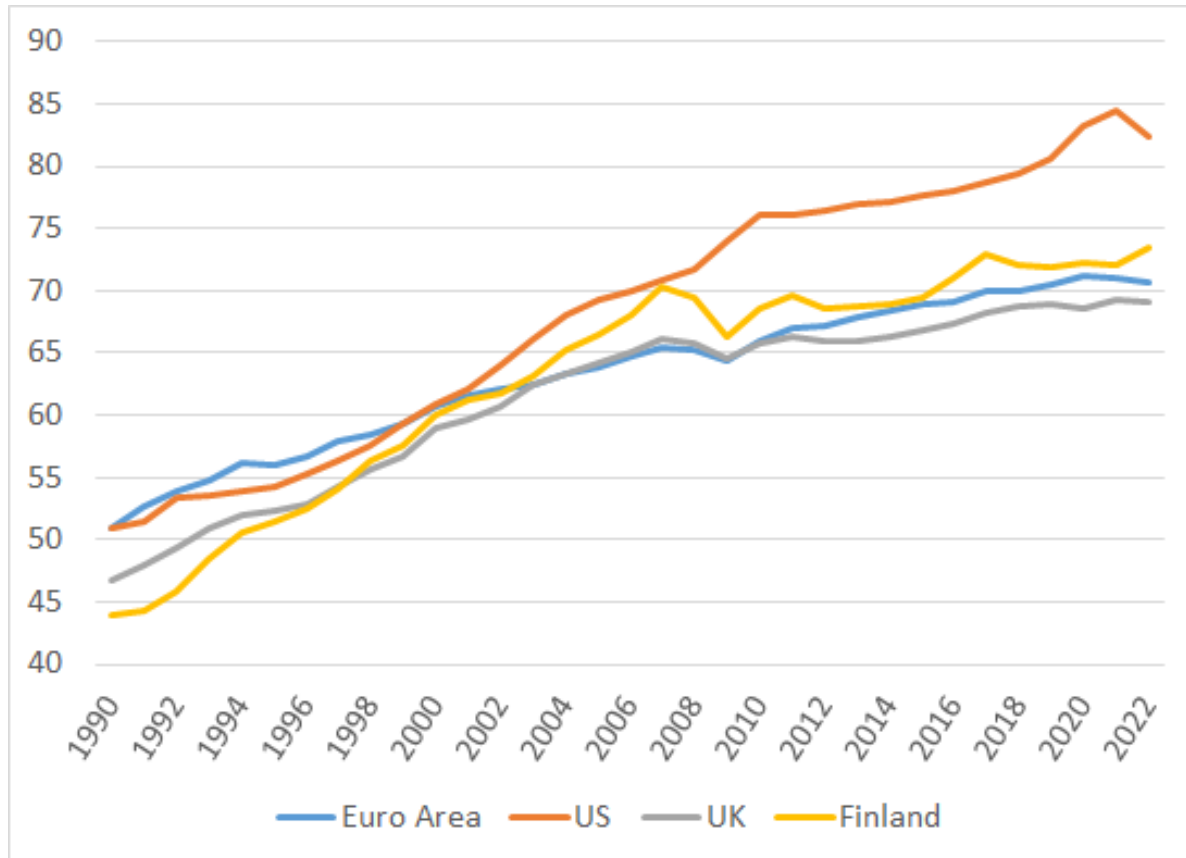


... even more visible in Finland



SLOWER PRODUCTIVITY GROWTH IS A GLOBAL PROBLEM

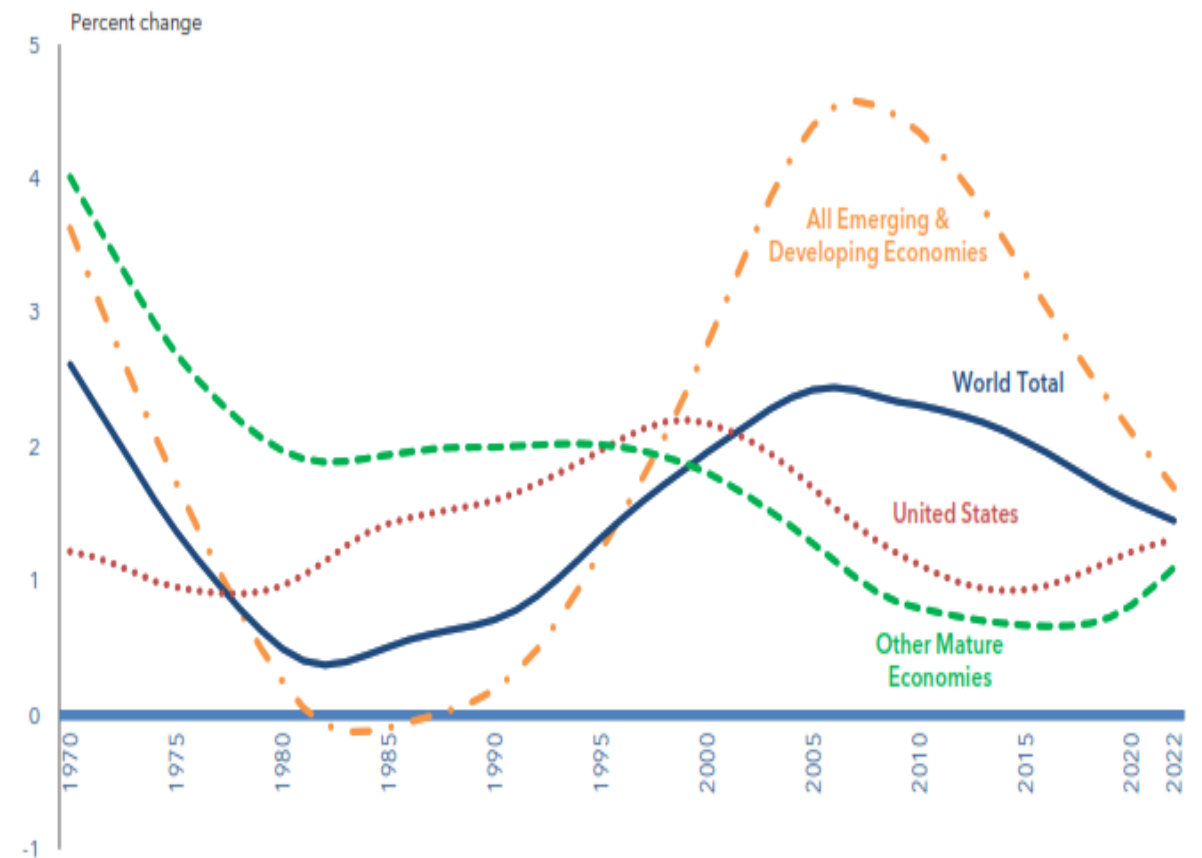
Increase in productivity (GDP per hour) has slowed for almost 15 years across OECD (in US\$ PPP)



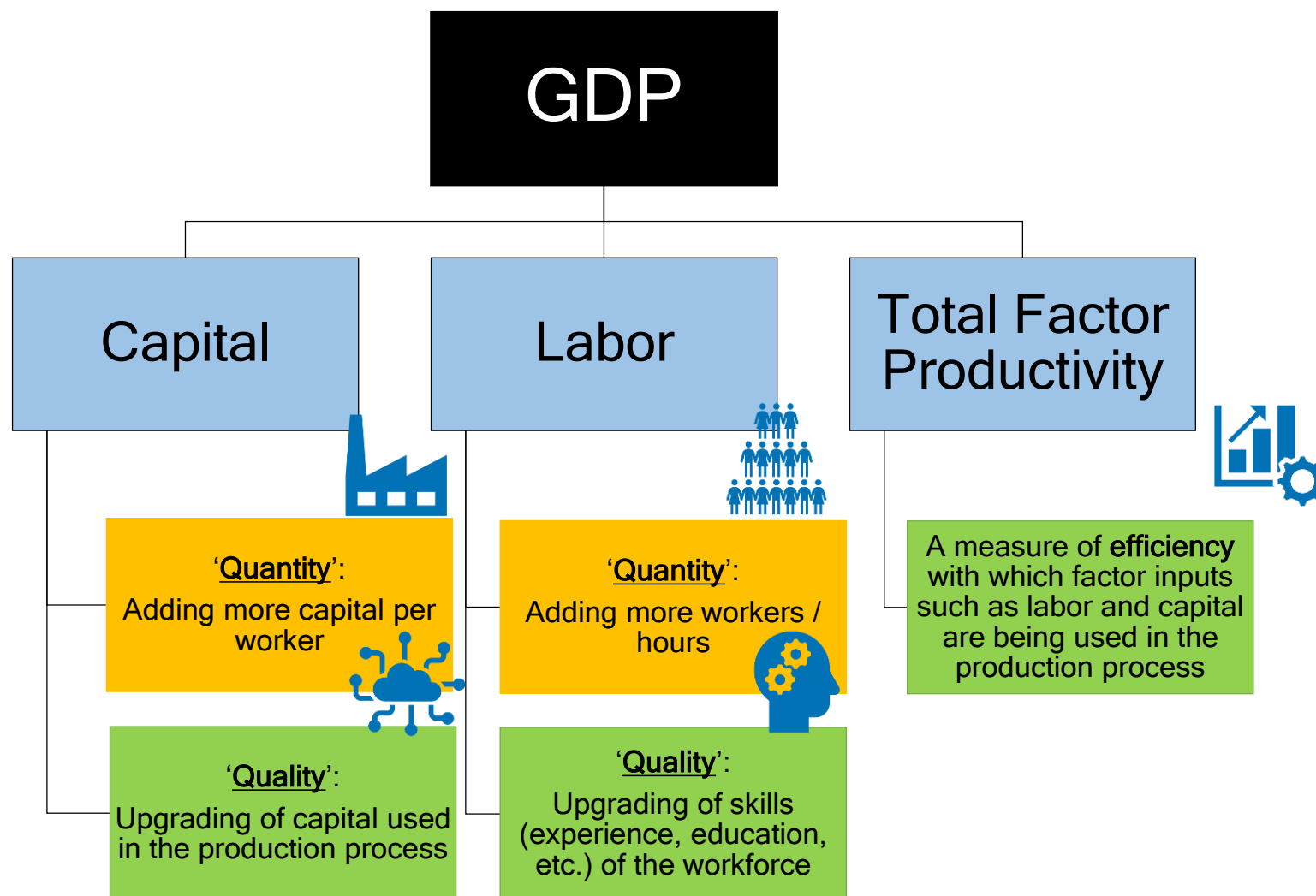
Source: The Conference Board, 2022

Note: Trend growth rates are obtained using HP filtering method

In fact the productivity slowdown is a global problem (trend growth of global output per person employed)

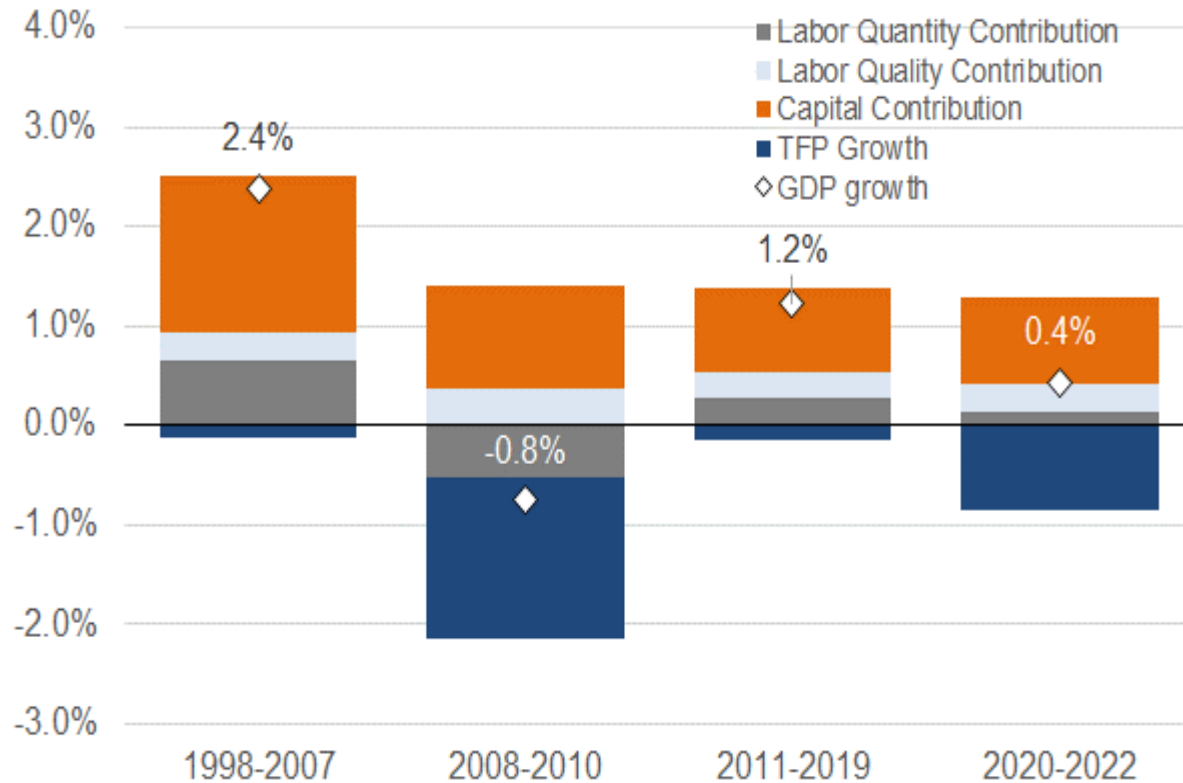


GROWTH ACCOUNTING APPROACH

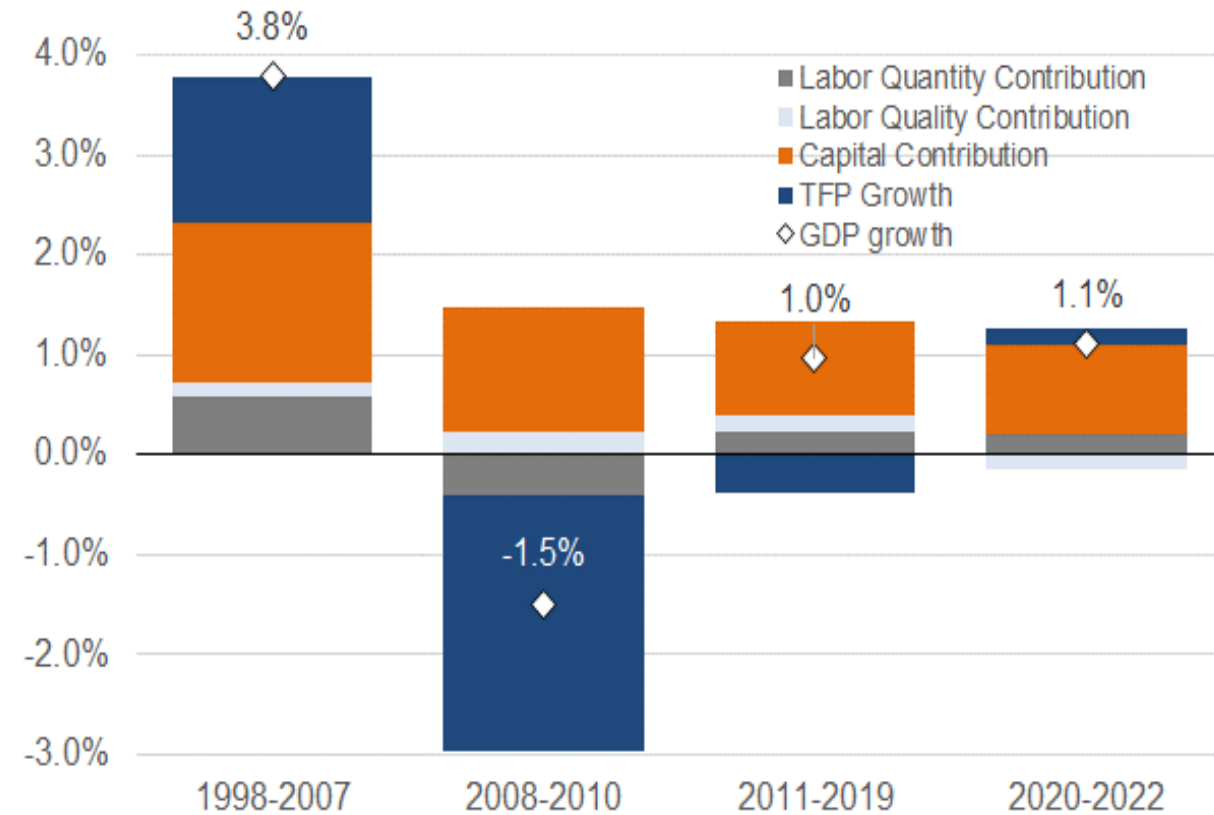


EUROPEAN ECONOMIES HAVE ALSO BECOME “TFP-POOR”: CAPITAL IS THE KEY BUT WEAKENING DRIVER OF GROWTH

Euro Area



Finland

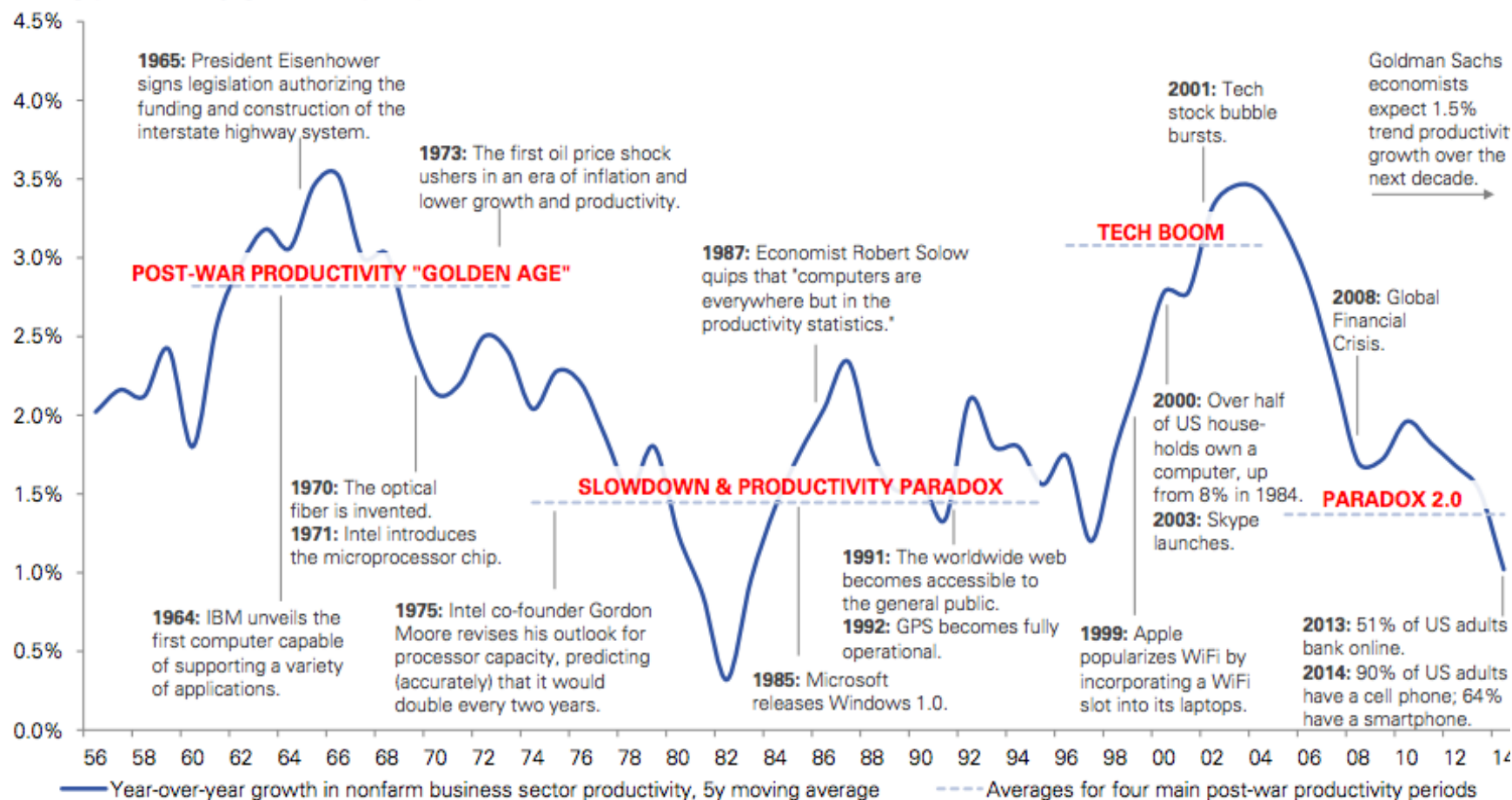


CAUSES OF THE GROWTH SLOWDOWN

- Exacerbating effects from the ***global financial crisis***
 - Slow demand
 - Weak investment
 - Too low interest rates
 - Failing fiscal policies
- ***Slowing catch-up growth*** in emerging markets, especially China – one-off bonus gone?
- Greater share of ***low-productivity personal services*** in advanced economies (“Baumol effect”)
- ***Demographics***: ageing population, declining labour supply and weakening demand
- ***Structural policy effects***: increased regulation, lack of competition, declining global trade, FDI, supply chains
- ***Transformational challenges***: climate crisis, stagflation, inequality
- ***Measurement problems***: output and inputs in a digital and intangible economy are harder to catch in the statistics
- ***Weaker technological change and innovation***:
 - Technology and innovation pessimism & winner-takes-all effects
 - The Productivity Paradox of the New Digital Economy

A REVIVAL OF THE PRODUCTIVITY PARADOX

Putting productivity growth in perspective



Source: BLS, Pew Research Center, US Census, PBS, various news sources, Goldman Sachs Global Investment Research.

THE NEW PRODUCTIVITY PARADOX (“PARADOX 2.0”)



The Old Digital Economy (1980s-mid 2000s)

Digitization driven by the rise of the PC and the internet as key drivers of greater business efficiency, creating access for individuals to digitization and the beginning of e-commerce.

The New Digital Economy (as of mid 2000s)

Digitization driven by a combination of mobile technology; ubiquitous internet access; shift toward cloud, and more recently artificial intelligence and robotics

DIGITAL TRANSFORMATION is an enterprise strategy that leverages digital technologies and the data they produce to connect organizations, people, physical assets and processes, etc.

1st: The Industrial Revolution

2nd: Steam and Railways

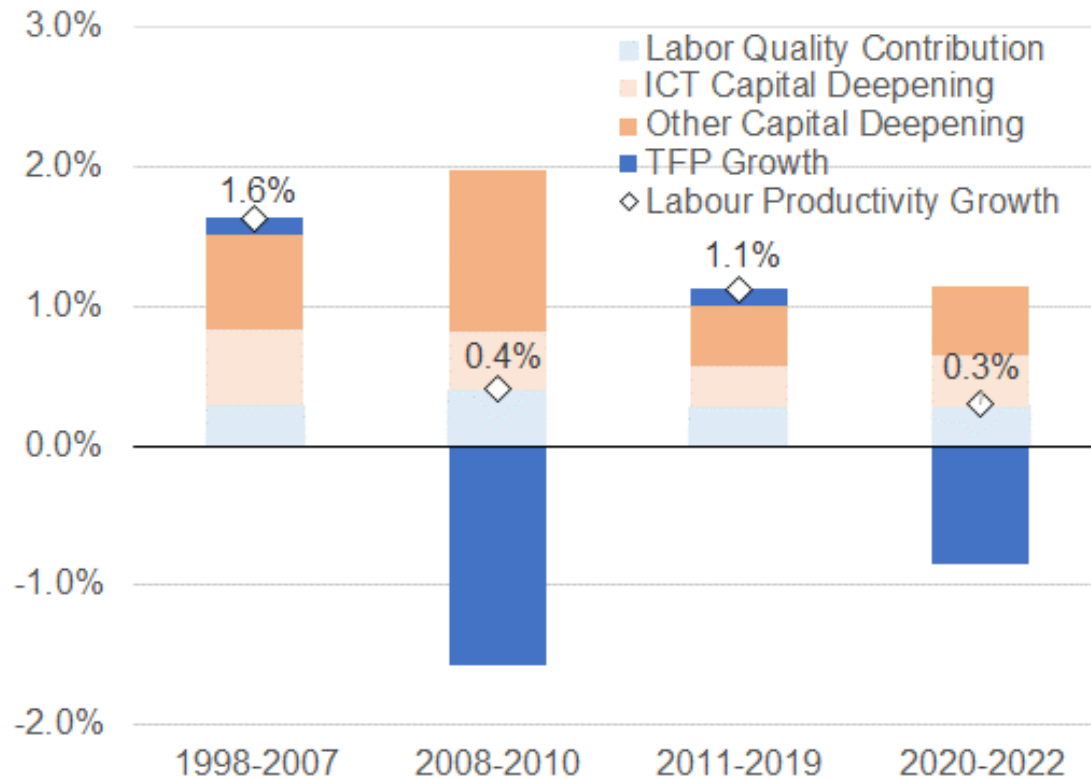
3rd: Steel and Heavy Engineering

4th: Energy and Combustion Engine

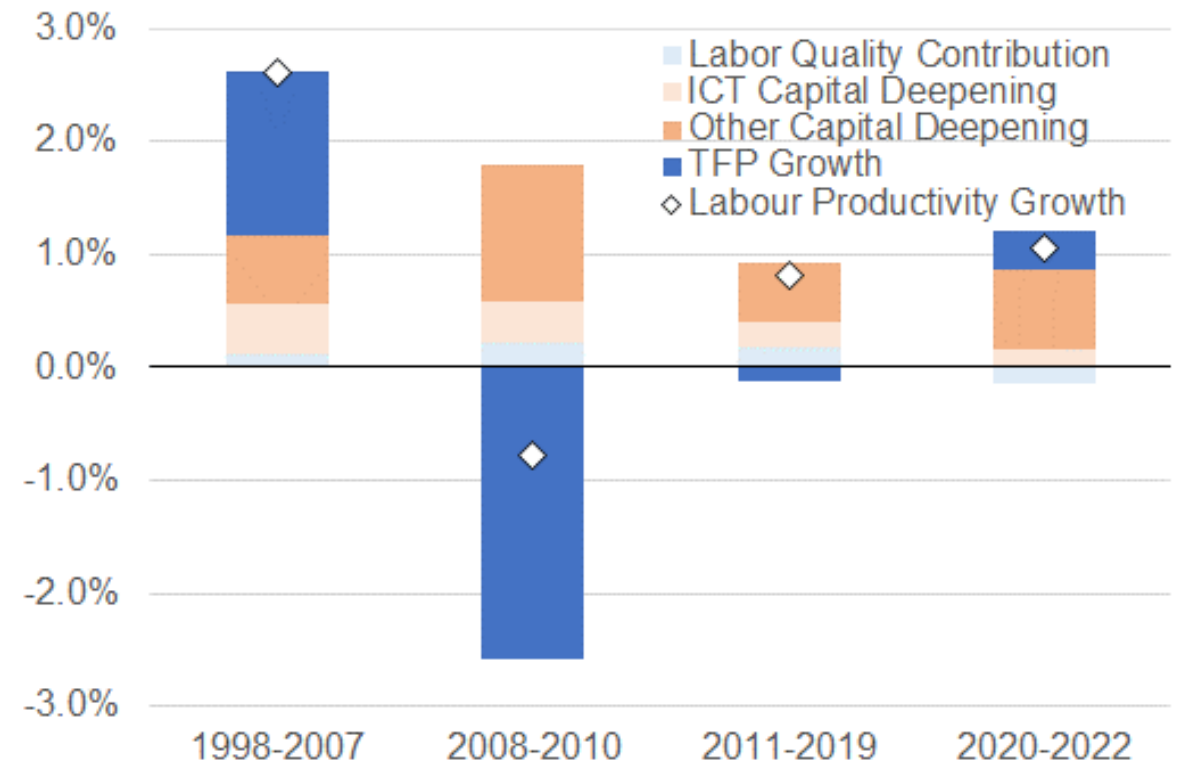
5th: Digital Age

CONTRIBUTION OF ICT CAPITAL TO LABOUR PRODUCTIVITY STABILIZED BUT TFP GROWTH DID NOT RECOVER

European Union-27



Finland



MOST DIGITAL-INTENSIVE INDUSTRIES CONTRIBUTE TO PRODUCTIVITY GROWTH BUT DIGITAL PRODUCERS IN EUROPE DROP OFF

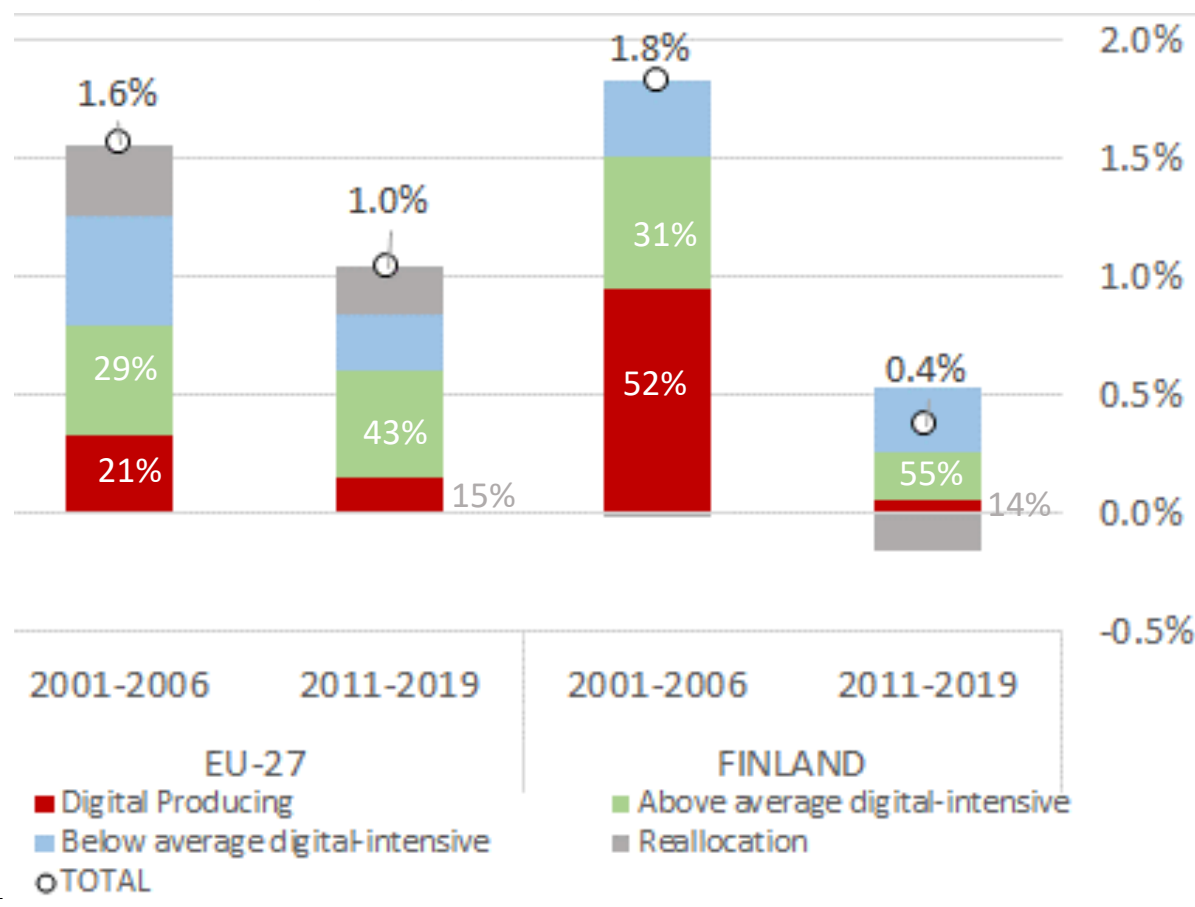
DIGITAL INDUSTRY TAXONOMY

| NACE SECTORS | Used in this study |
|---|--------------------|
| A Agriculture, forestry & fishing | LDIU |
| B Mining & quarrying | LDIU |
| 10-12 Food, beverages & tobacco | LDIU |
| 13-15 Textiles & leather | LDIU |
| 16-18 Wood, paper, printing & media | MDIU |
| 19 Coke & petroleum products | LDIU |
| 20-21 Chemicals | LDIU |
| 22-23 Rubber & plastics; non-metallic mineral | LDIU |
| 24-25 Basic metals & metal products | LDIU |
| 26-27 Electrical & optical equip. | DP |
| 28 Machinery & equipment n.e.c. | MDIU |
| 29-30 Transport equipment | MDIU |
| 31-33 Other manufacturing | MDIU |
| D-E Electricity, gas & water supply | LDIU |
| F Construction | LDIU |
| G Trade | MDIU |
| H Transportation & storage | LDIU |
| I Accommodation & food services | LDIU |
| 58-60 Publishing & broadcasting | DP |
| 61 Telecommunications | DP |
| 62-63 IT & information services | DP |
| K Financial & insurance activities | MDIU |
| L Real estate activities | LDIU |
| M-N Professional services | MDIU |
| O Public administration & defence | MDIU |
| P Education | LDIU |
| Q Health & social work | LDIU |
| R Arts, entertainment & recreation | MDIU |
| S Other services | MDIU |

Note: * Based on OECD's 2013-2015 grouping. LDIU=Least digital intensive using, DP=Digital Producing, MDIU=Most digital intensive-using, M-LOW=Medium Low, M-HIGH=Medium High, LIU=Least ICT intensive-using and MIU=Most ICT intensive -sing

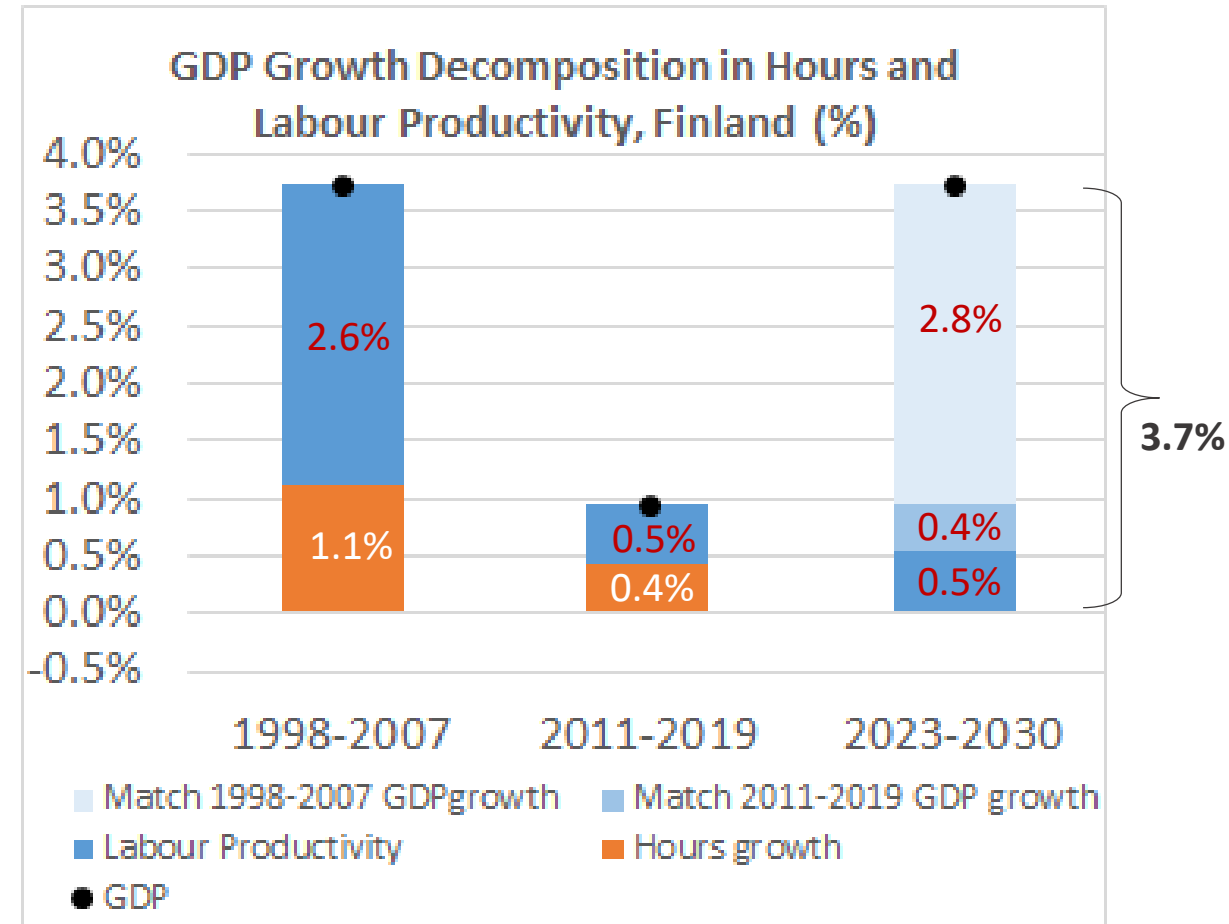
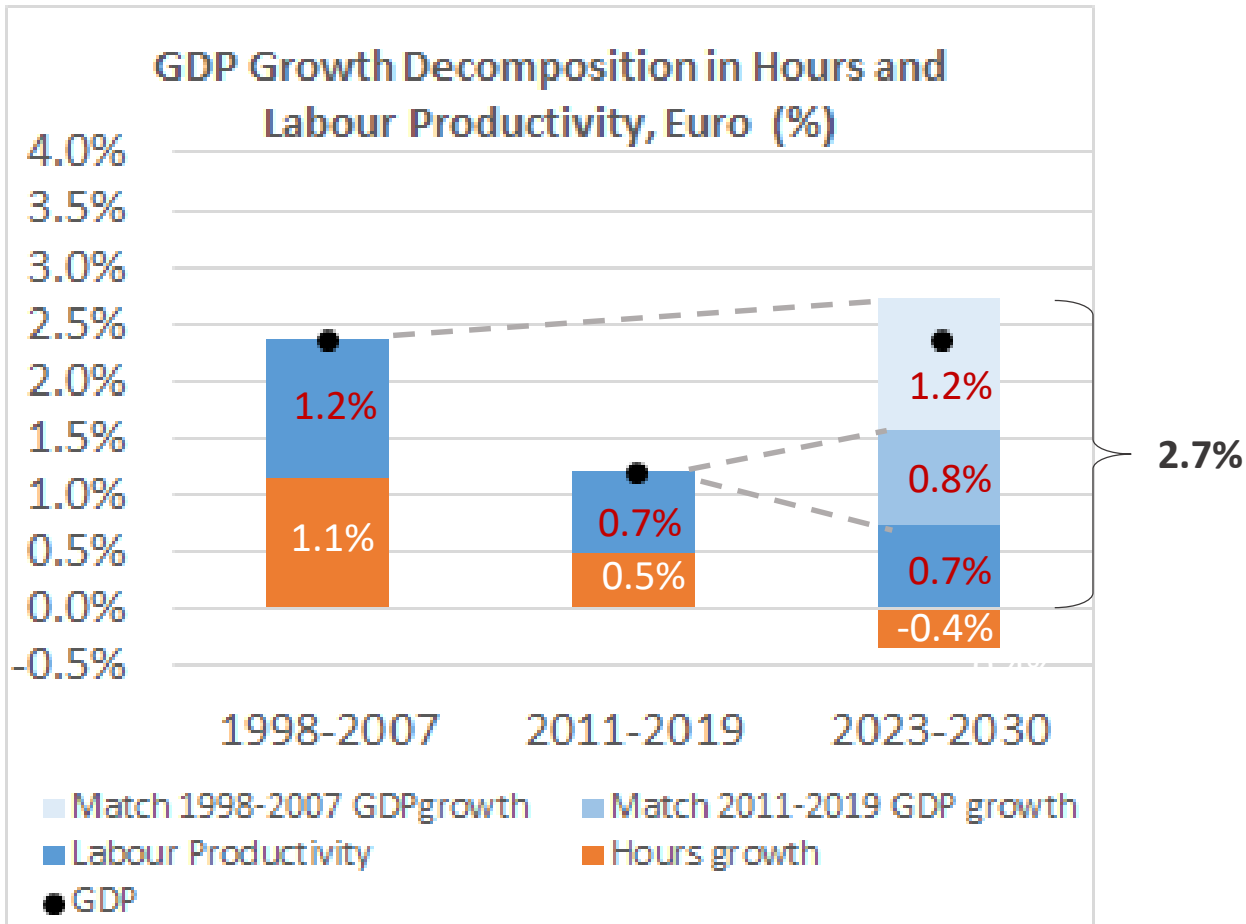
Sources: Van Ark, Erumban and de Vries (2019), based on OECD (2018), Van Ark et al (2016)

LaboUr productivity growth and contributions from digital-producing and –using sectors, in %



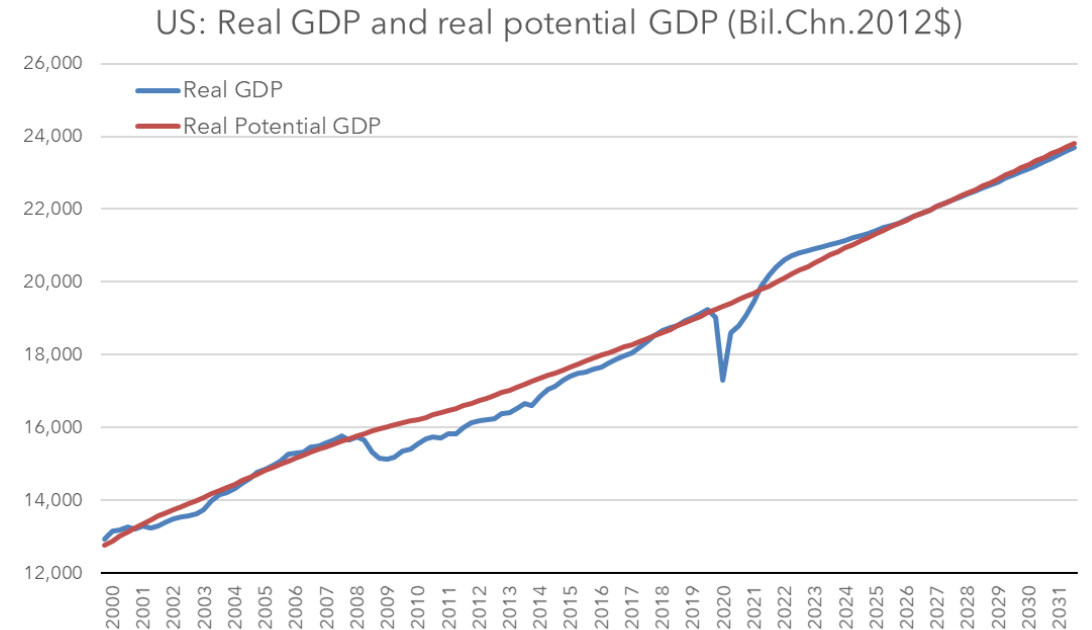
Source: van Ark, de Vries, Erumban (2021)

HOW TO GET GROWTH BACK ON TRACK?



PROJECTED GROWTH ACCOUNTS IN THE CONFERENCE BOARD GLOBAL ECONOMIC OUTLOOK MODEL

- **Labor quantity** projections are based on working-age population growth rates.
- **Labor quality** projections are based on projections of educational attainment and average returns to schooling.
- **Capital input** projections are estimated based on structural factors such as the saving rate, depreciation rate, capital deepening, wage growth, etc.
- **Total factor productivity (TFP)** projections are estimated using structural factors such as corruption, growth in R&D, the Human Development Index, etc.
- Resultant **GDP** projections should be thought of as potential or trend growth rates—i.e., what the economy could be producing when it fully employs its available economic resources (at normal levels).



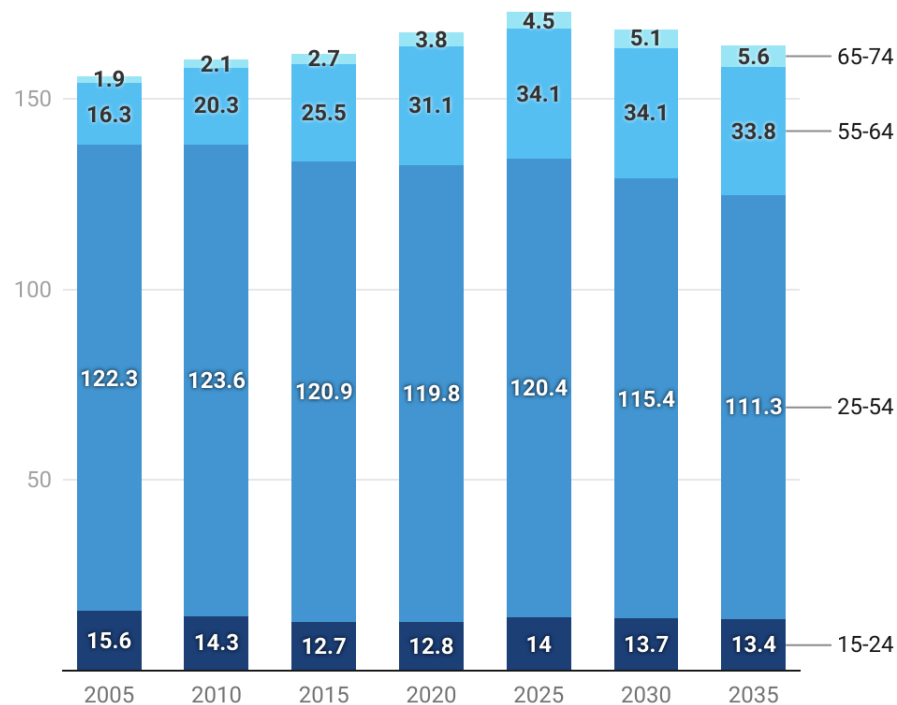
Source: US Congressional Budget Office

For more details, please refer to our working paper:
<https://www.conference-board.org/topics/global-economic-outlook/Global-Growth-Projections-2018>

DEMOGRAPHICS IS A MAJOR FORCE BEHIND WEAKENING GROWTH DYNAMICS

The Euro Area workforce is ageing and shrinking

Euro Area: Employment by broad age-groups (millions)

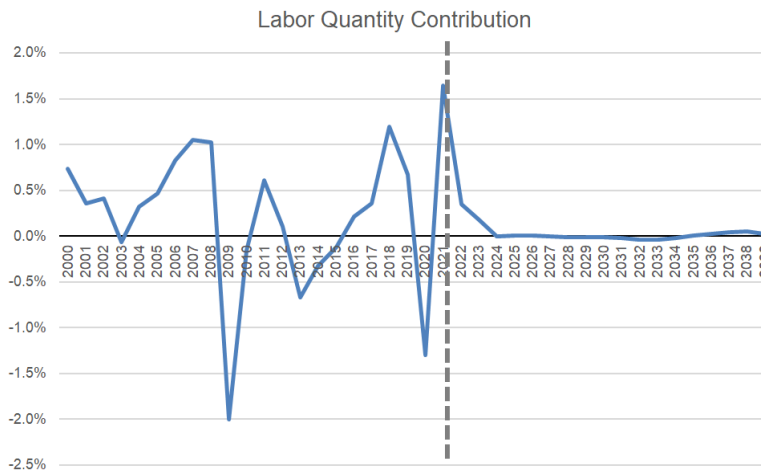
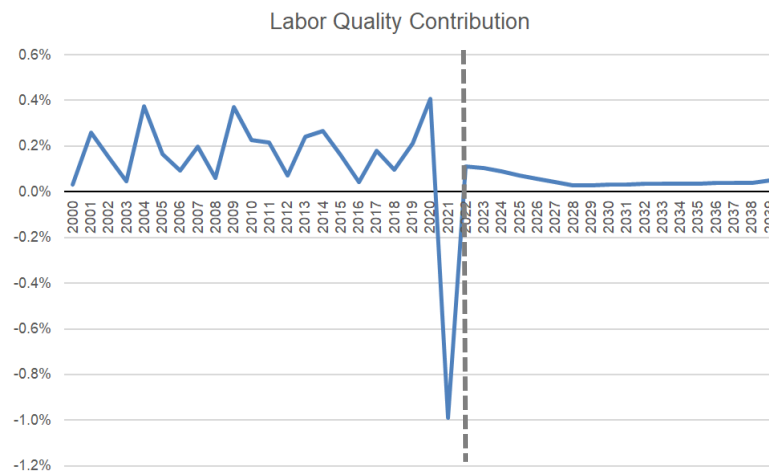
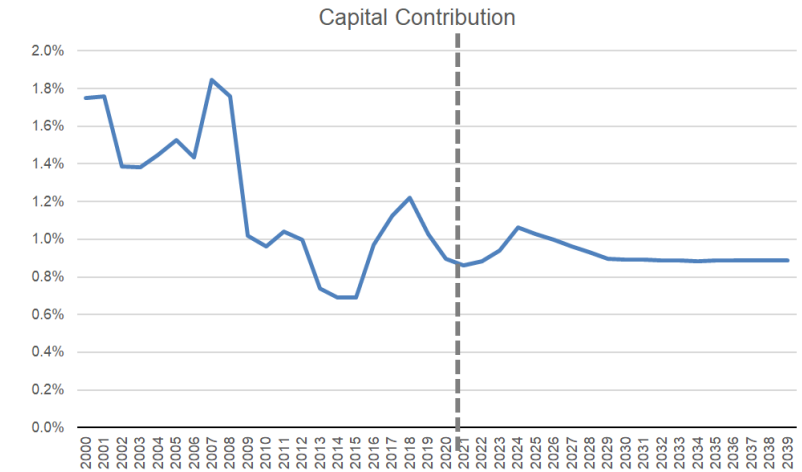
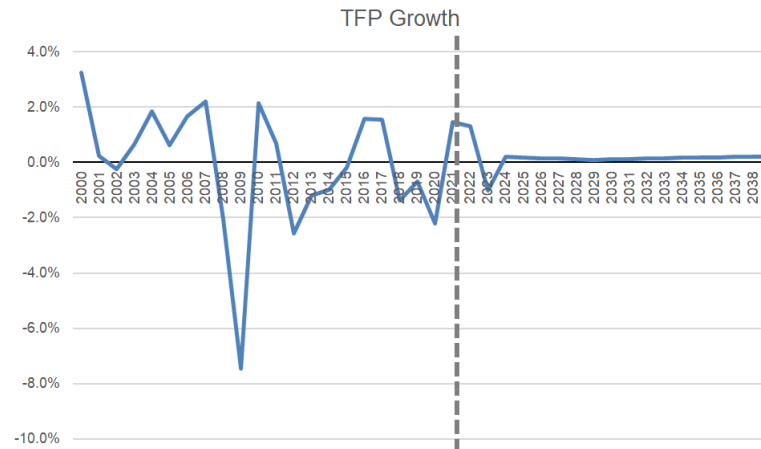
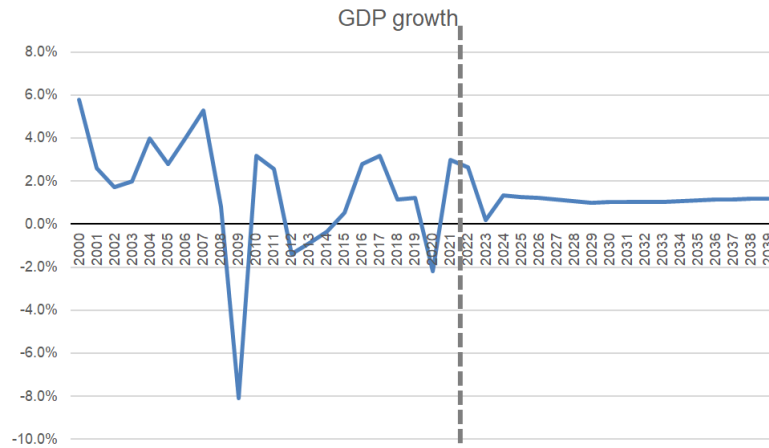


Data up to 2020 taken from Eurostat. Data for 2025, 2030 and 2035 are based on own assumptions regarding participation rates combined with population projections sourced from the UN World Population Prospects 2022

Source: The Conference Board calculations using data from Eurostat and UN • Created with Datawrapper

- An ageing population requires less investment in the economy
- The demand for less-capital intensive & lower productivity services, such as tourism and elderly care, will rise
- The role of the public sector, which struggles more with new technologies and innovation, becomes larger
- The evidence on productivity of older workers is mixed: level of education, reskilling, sector composition, health & well-being play large roles

PROJECTED GROWTH ACCOUNTS FOR FINLAND, 2000-2039

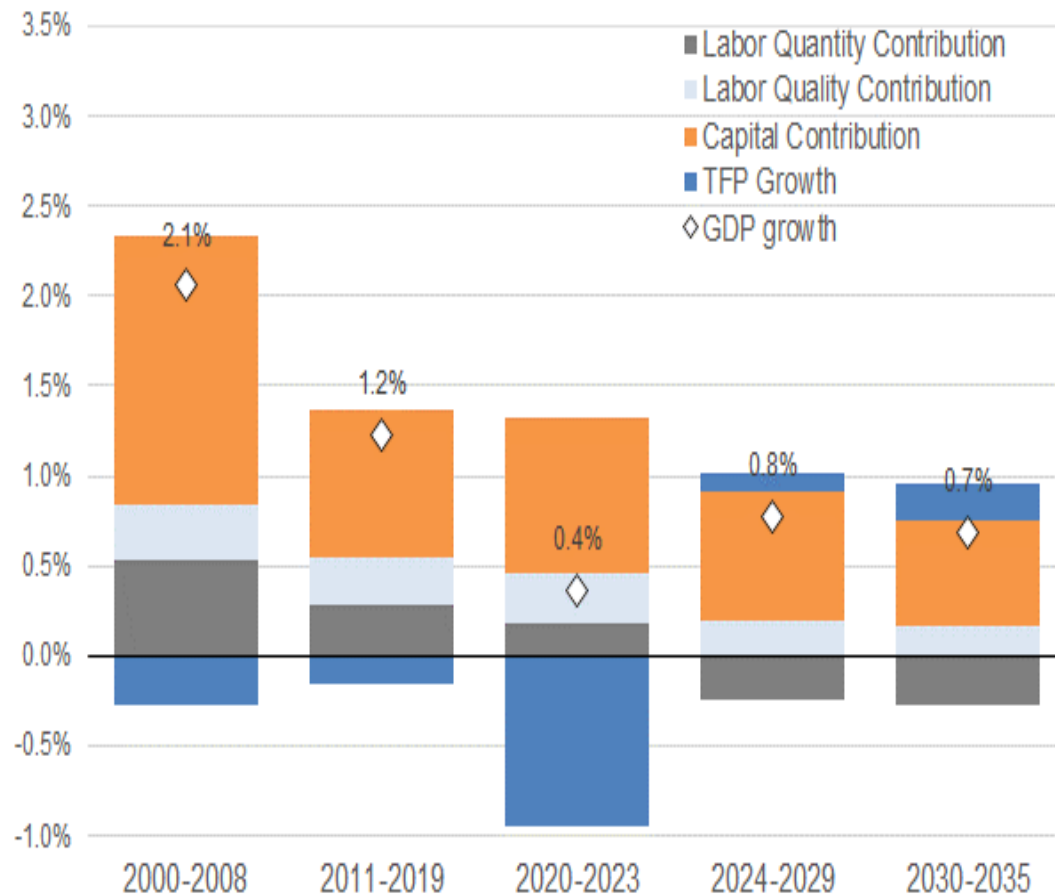


Source: The Conference Board, Global Economic Outlook (October 2022)

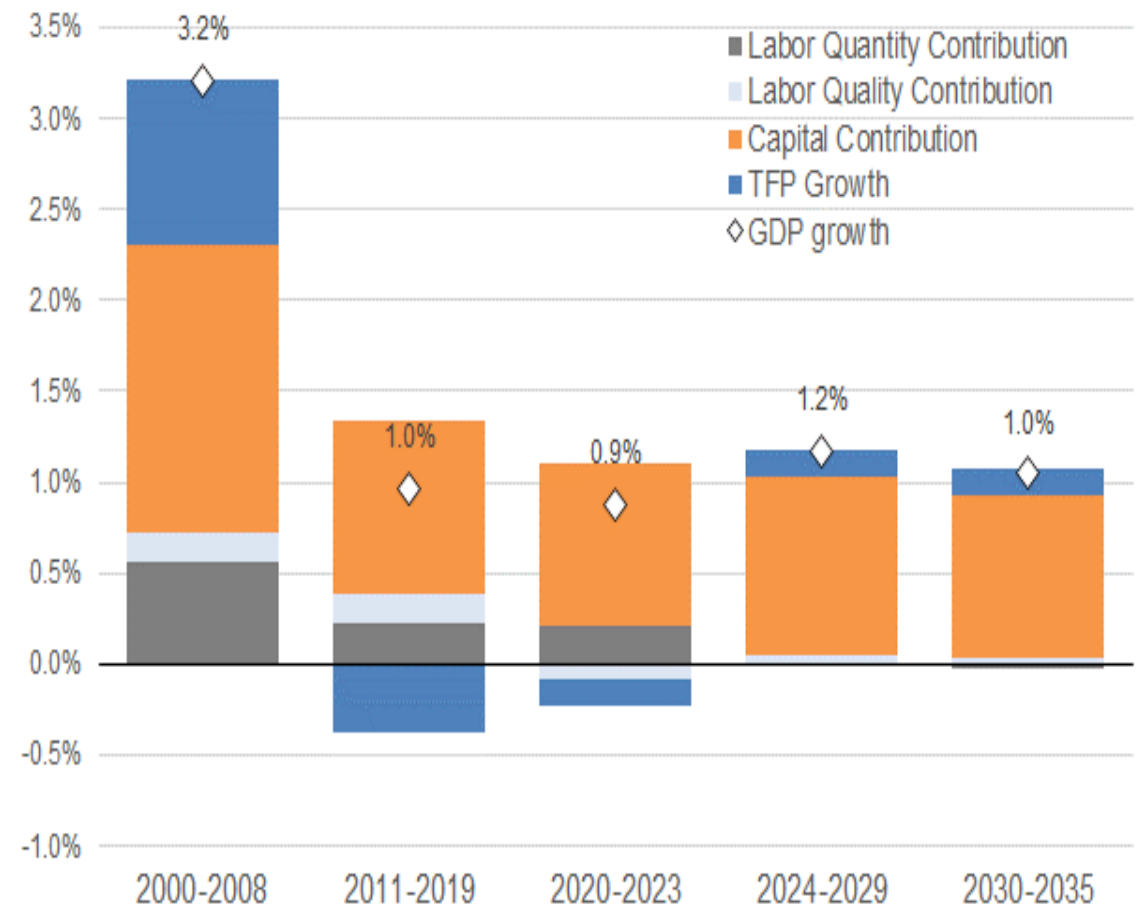
<https://www.conference-board.org/topics/global-economic-outlook>

ECONOMIC GROWTH IS PROJECTED TO STABILIZE BUT REQUIRING MORE INVESTMENT AND TFP GROWTH

EURO AREA



Finland



THE RISE OF THE INTANGIBLE ECONOMY

Tangible Assets

Equipment
Machinery
Buildings
Vehicles
ICT hardware
Land



You Can
Touch It

Intangible Assets

Software & databases

Innovation property:

- R&D
- Mineral exploration
- Design & originals

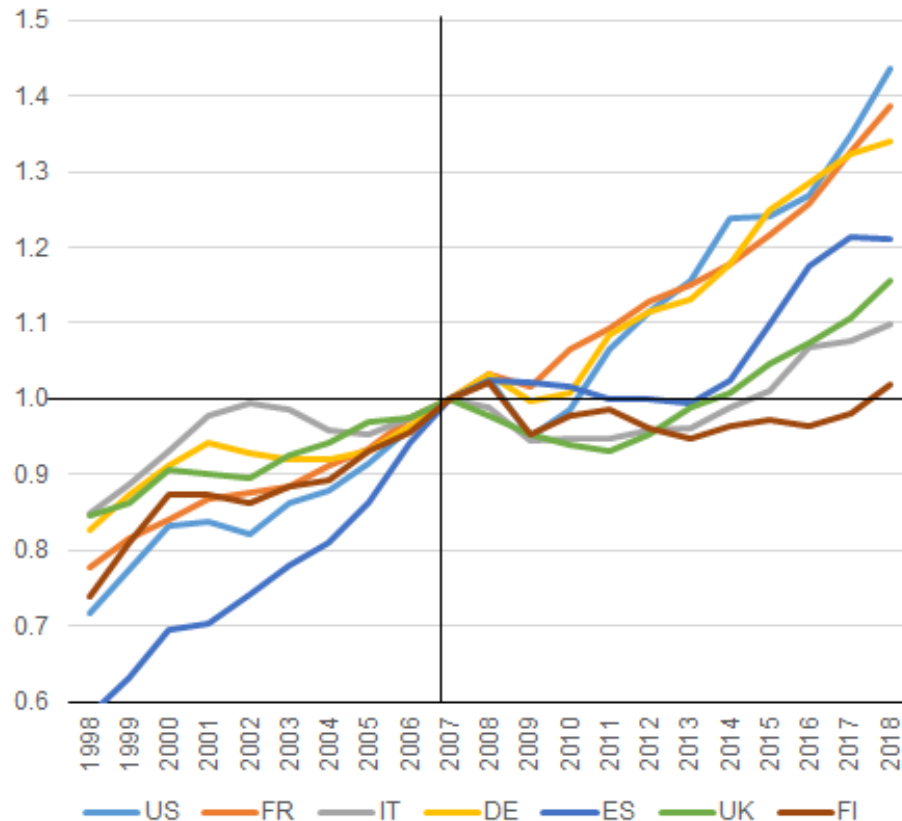
Economic competencies

- Market research & branding
- Organisational capital
- Business training



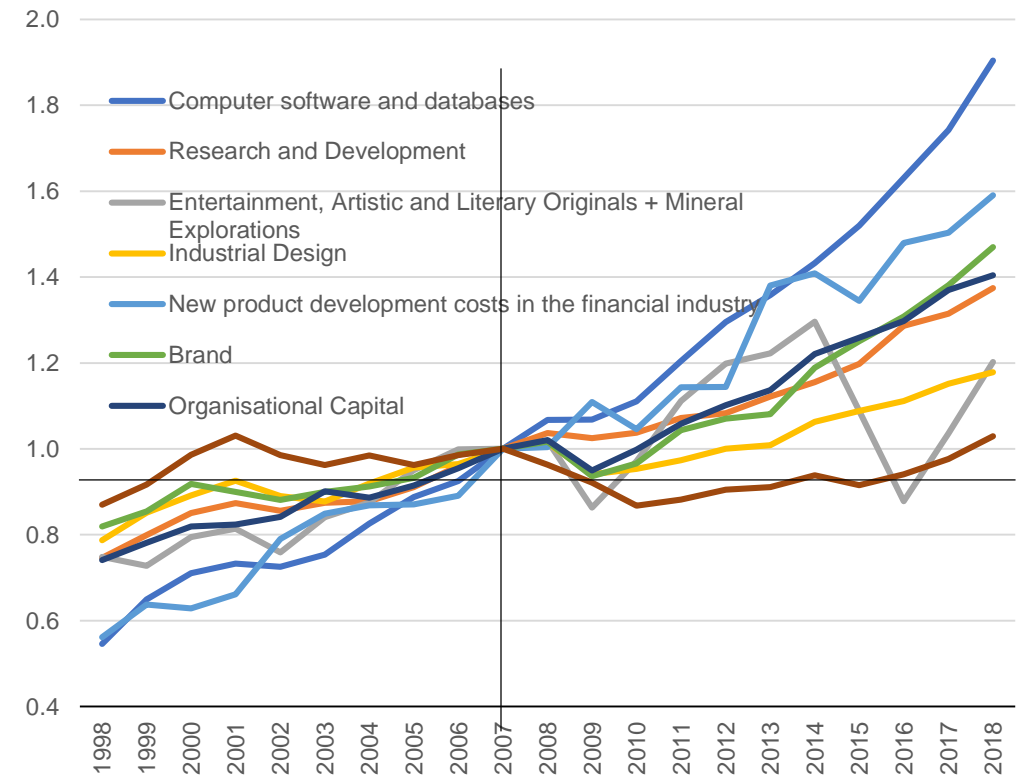
You Can't
Touch It

Non-farm market sector real intangible investment (2007=1)



Source: EUKLEMS-INTANProd, 2021

Non-farm market sector real intangible investment (2007=1)



Note: Weighted aggregate for Germany, France, Italy, Spain, UK and US
Source: EUKLEMS-INTANProd, 2021

DESPITE THE GROWTH SLOWDOWN, THE CONTRIBUTION OF INTANGIBLE CAPITAL HAS INCREASED

Tangible Assets

Equipment
Machinery
Buildings
Vehicles
ICT hardware
Land

You Can Touch It

Intangible Assets

Software & databases

Innovation property:

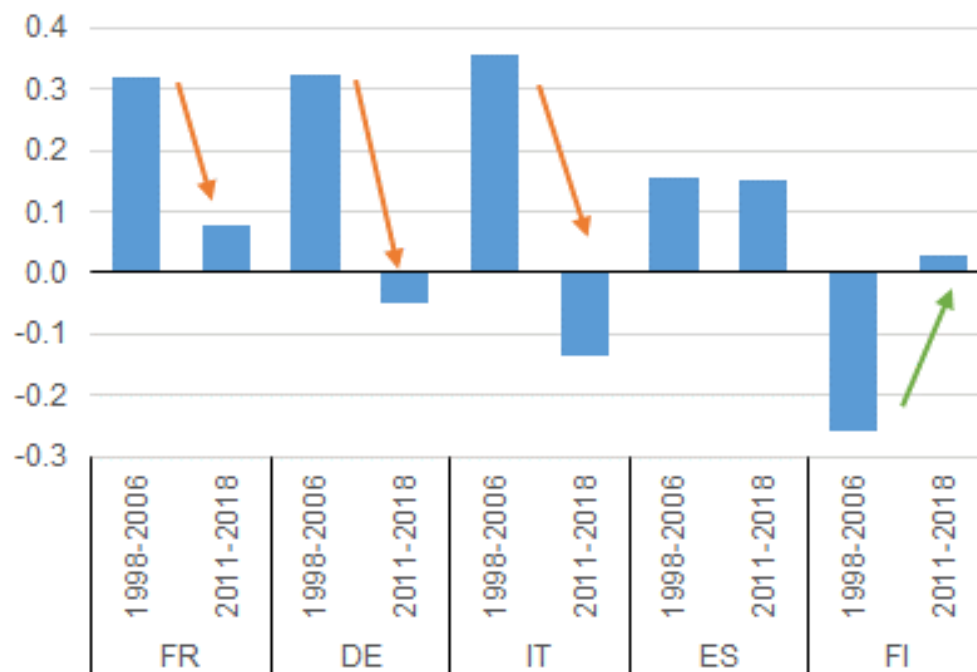
- R&D
- Mineral exploration
- Design & originals

Economic competencies

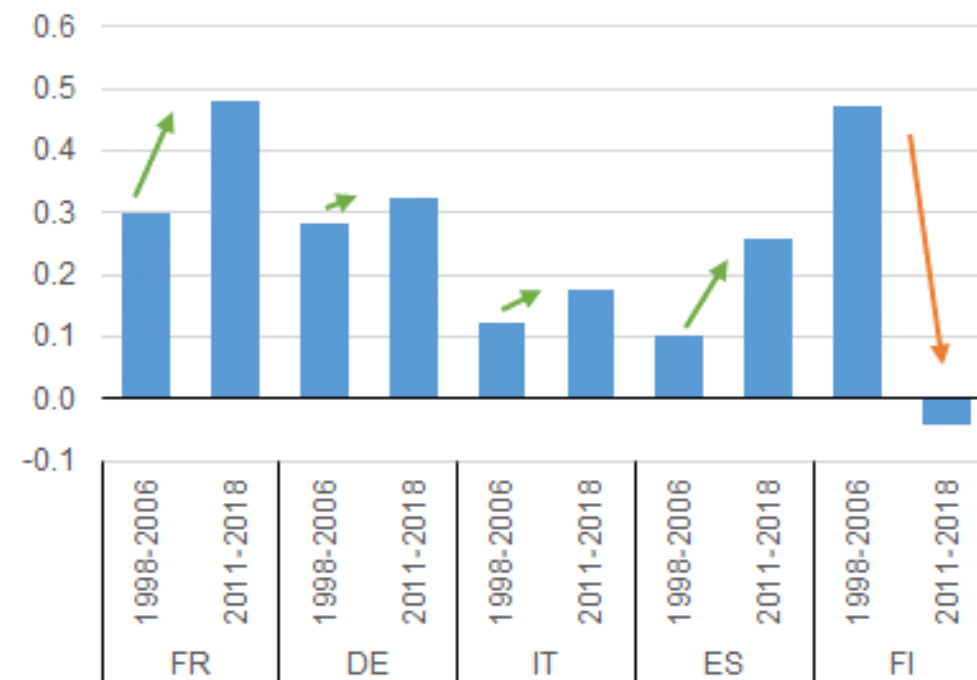
- Market research & branding
- Organisational capital
- Business training

You Can't Touch It

Tangible capital contribution to labor productivity growth (ppt)

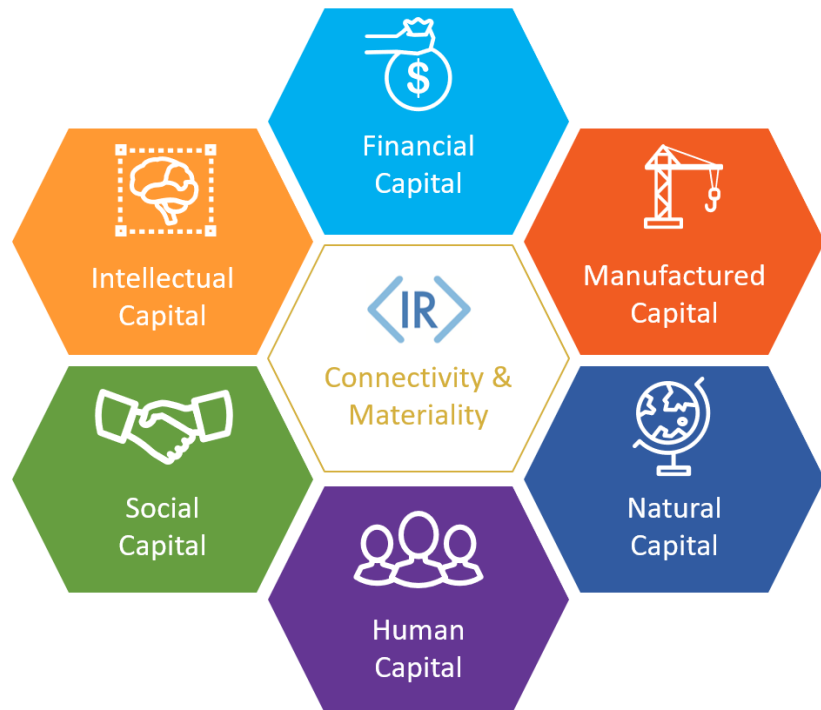


Intangible capital contribution to labor productivity growth (ppt)

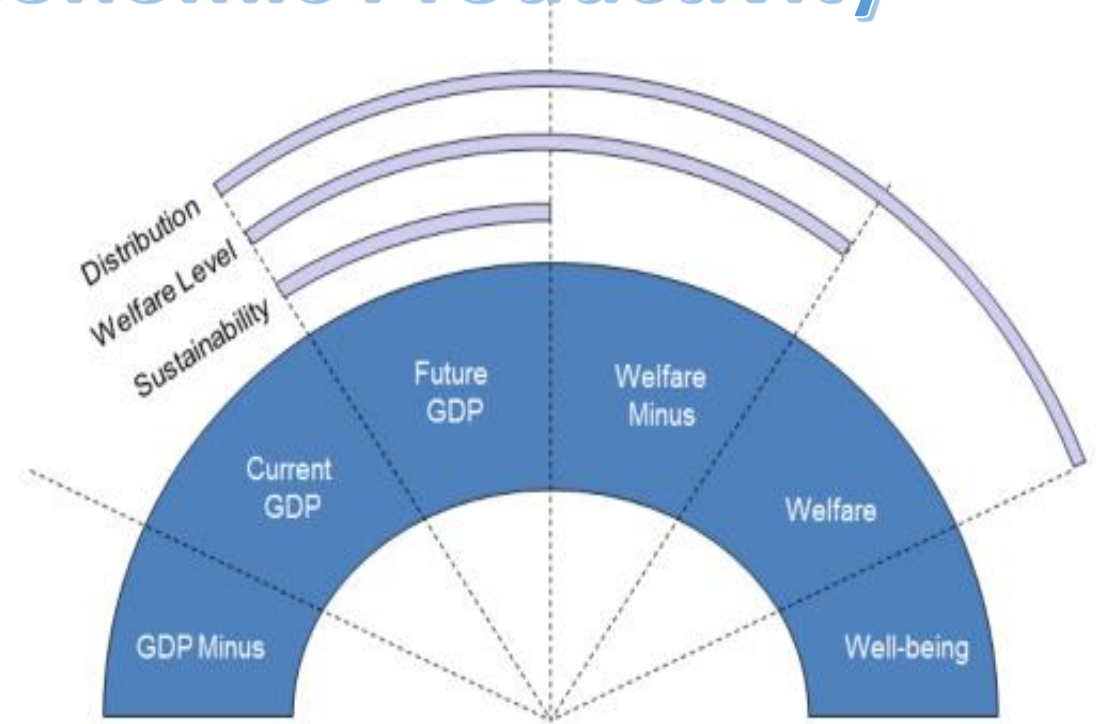
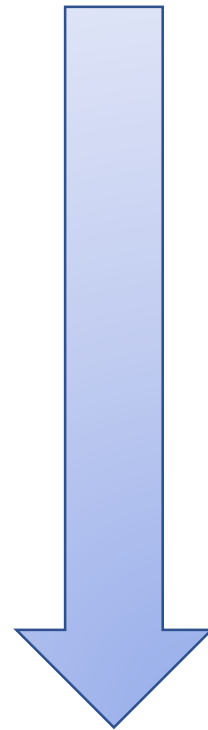


TOWARDS A BROADER INVESTMENT CONCEPT OF INPUTS AND OUTPUTS

Output / Input = Economic Productivity



Source: International Integrated Reporting Council

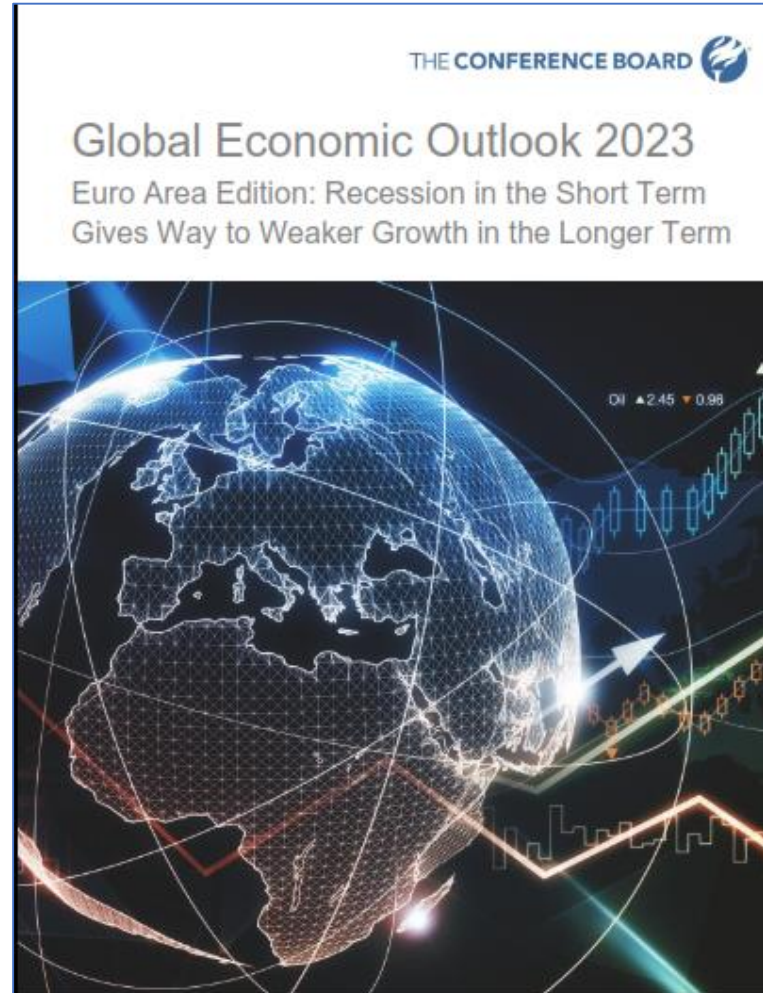


Source: Heys, Martin and Mkandawire, *GDP and Welfare: A spectrum of opportunity*, ESCoE Discussion Paper 2019-16

Outcome / Resources = Societal Productivity



<https://www.productivity.ac.uk/>



The Conference Board, Total Economy Database (April 2022)

<https://www.conference-board.org/data/economydatabase/>

The Conference Board, Global Economic Outlook (October 2022)

<https://www.conference-board.org/topics/global-economic-outlook>

THE PRODUCTIVITY INSTITUTE AT A GLANCE

ESTABLISHED
1ST SEPT
2020

130 INDIVIDUALS
INVOLVED
IN OUR REGIONAL
PRODUCTIVITY FORUMS

10 INSTITUTIONAL
PARTNERS

5 YEAR
GRANT

8 REGIONAL
PRODUCTIVITY
FORUMS

8 RESEARCH
THEMES

£32M
INVESTMENT

40+
CO-INVESTIGATORS



Human capital



Organisational capital



Knowledge capital



Geography and place



Macroeconomic trends and policy



Institutions and governance



Measurement and methods

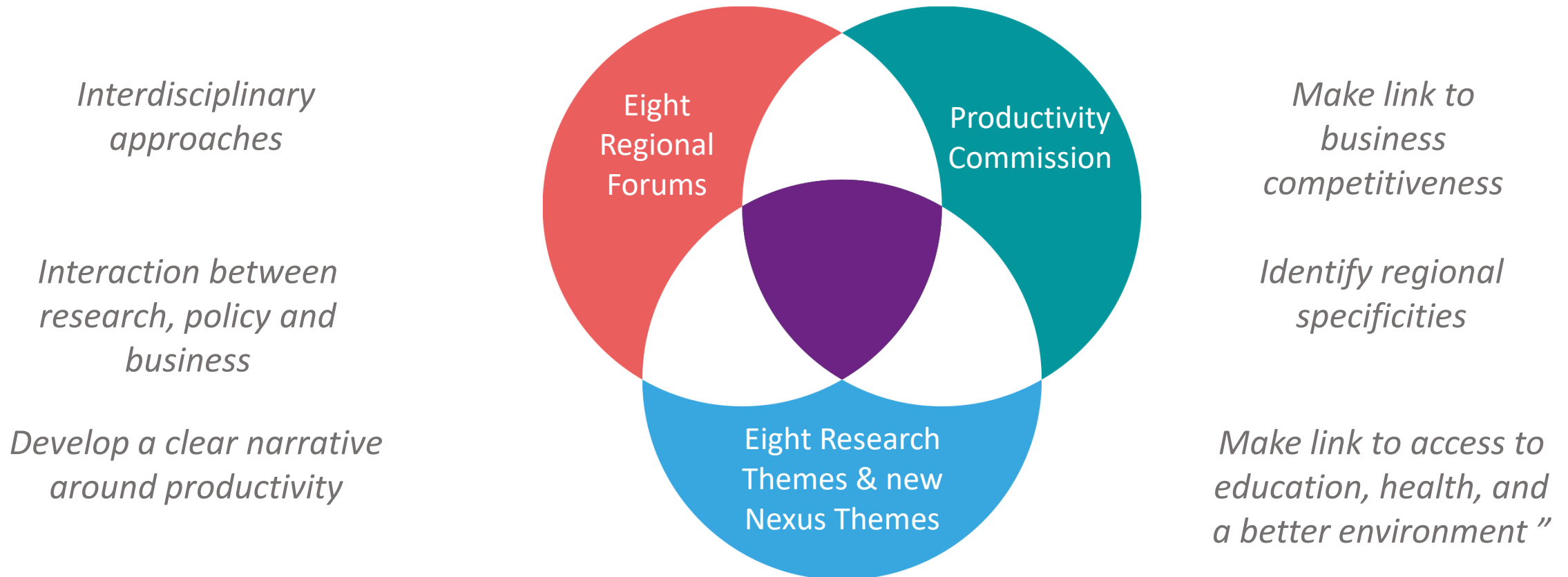


Social, environmental and
technological transitions



TPI'S MISSION AND HOW WE ARE GOING TO ACHIEVE THIS

*Lay the foundations for an era of **sustained and inclusive productivity growth** and help **policy makers and business leaders** across the UK understand how to **improve productivity** and **raise living standards***

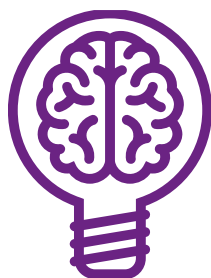


Solving the Productivity Puzzle requires getting many things right

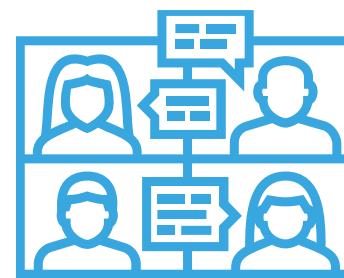
Invest in people, ideas and your organisation



Human
capital



Knowledge
capital



Organisational
capital

Leverage power of place



Geography and
place



Macroeconomic
trends and policy



Institutions and
governance



Measurement
and methods



Social, environmental and
technological transitions

Collaborate

Measure success

Focus on the big picture